

**Claude T. Sakr Consulting**  
**4323 SE Taggart Street**  
**Portland, OR 97206**  
**PH: (971) 404-5195**  
**Email: [claude.sakr@gmail.com](mailto:claude.sakr@gmail.com)**

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September 1, 2010

Lynn Rust  
Columbia River Crossing Project  
700 Washington Street, Suite 300  
Vancouver, WA 98660

**RE: INVOICE – August 2010**

Dear Lynn:

Attached is our invoice and progress report for the period of August 1, 2010 through August 27, 2010.

Please let me know if you have any questions or need additional information.

Respectfully,

Claude Sakr  
Principal

Incl. Invoice w/ Expense Backup  
Weekly Progress Report / Time Detail

**Claude T. Sakr Consulting**

4323 SE Taggart Street  
 Portland, OR 97206

**INVOICE**

Invoice #: 3-2010  
 Invoice Date: 9-1-2010  
 Period: 8/1/2010 – 8-27-2010  
 Project: Columbia River Crossing

<b>Agreement No.</b>	<b>Y – 10924</b>
<b>Task No.</b>	<b>AA</b>

Invoice Submitted to:

Lynn Rust  
 Columbia River Crossing Project  
 700 Washington Street, Suite 300  
 Vancouver, WA 98660

Description	Hours	Rate/Hour	Amount
SERVICES PROVIDED: <i>See attached Progress Report</i>			
LABOR:			
<i>Claude Sakr Principal</i>	129.0	\$135.00/hr	\$17,415.0
<i>Laura Jackson Administrative Assistant</i>	3.0	\$50.00/hr	\$150.0
<b>Total Labor</b>			<b>\$17,565.0</b>
EXPENSES:			
<i>Parking at CRC office – August 2010</i>			\$64.0
<i>SR Walker &amp; Associates</i>			\$1,755.0
<b>Total Expenses</b>			<b>\$1819.0</b>
Current Invoice			\$19,384.0
Balance Owing from Prior Invoice			\$0.0
Payment Received			\$14,186.5
Balance Owing this Invoice			\$19,384.0

*Balance Owing is payable upon receipt to:*

*Claude T. Sakr Consulting  
 4323 SE Taggart Street  
 Portland, OR 97206*



SR WALKER & ASSOCIATES

# Invoice

5246 ne alameda · portland oregon · 97213  
ph · 503-288-3379 fx · 503-288-3389  
steve@srwalker.com

**DATE: August 31, 2010**  
**INVOICE # Sakr 10-01**

**Bill To:**  
Claude Sakr Consulting  
4323 SE Taggart Street  
Portland, OR 97206

**For:**  
CRC Project Packaging/Delivery Method Workshop  
July 22 - August 27, 2010

DESCRIPTION	HOURS	RATE	AMOUNT
CRC Project Packaging/Delivery Method Workshop Services	13	135	\$1,755.00
			\$ 0.00
<b>TOTAL</b>			<b>\$1,755.00</b>

EXPENSE DESCRIPTION (See attached detail)	AMOUNT
Direct expenses	

<b>Invoice Total</b>	<b>\$1,755.00</b>
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**Make checks payable to:**

SR Walker & Associates  
5246 NE Alameda  
Portland, Oregon 97213

**Sakr Consulting  
CRC facilitation  
July-August 2010**

<b>Date</b>	<b>Project No</b>	<b>Project</b>	<b>Description of Services</b>	<b>Hours</b>	<b>Rate</b>	<b>Fee</b>
7/22/2010		CRC	Prepare for Workshop, meeti with Claude to outline objectives and approaches	1	135	\$135
7/26/2010		CRC	Prepare initial facilitation process information	1	135	\$135
8/18/2010		CRC	Meet with Claude to review workshop objectives and agenda. Develop initial processes for day 1	5	135	\$675
8/25/2010		CRC	Meet with Claude to develop process for Day 2: delivery strategies	4	135	\$540
8/26/2010		CRC	Prepare meeting guidelines, process outlines	2	135	\$270
<b>Total</b>				<b>13</b>		<b>\$1,755</b>

**Expenses**

<b>Date</b>	<b>Project No</b>	<b>Task</b>	<b>Description of expense</b>	<b>Cost</b>	<b>markup</b>	<b>Direct, US</b>
					1.000	0.00
					1.000	0.00
					1.000	0.00
<b>Total Expenses</b>				<b>\$0.00</b>		<b>\$0.00</b>

<b>Total Invoice</b>						<b>\$1,755.00</b>
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**Claude T. Sakr Consulting**

4323 SE Taggart Street

Portland, OR 97206

(971) 404-5195

**Weekly Timecard - Columbia River Crossing****Week Ending August 6, 2010**

Day		Description of work	Principal Hours	Admin-Supp Hours
Monday	8/2/2010	<b>Out</b>	0	
Tuesday	8/3/2010	<ul style="list-style-type: none"> <li>▪ Meet with Bruce Watts (TriMet) - discuss TriMet's DBE program/expectations</li> <li>▪ Coordinate w/ with Anne Pressentin on open house - confirm location</li> <li>▪ Call Ted Aadland - Discuss open house format</li> <li>▪ Consolidate review comments to Delivery Methods attributes - redistribute updated draft</li> <li>▪ Coordinate with Vicki Barron (TriMet) and others getting review comments to project packaging guiding criteria</li> <li>▪ Meet with Mike Eidlin - discuss PMOP participation and role in workshop</li> </ul>	7.5	
Wednesday	8/4/2010	<ul style="list-style-type: none"> <li>▪ Call Scott Patterson - discuss workshop</li> <li>▪ Call Bruce Watts (TriMet) - DBE capacity matrix</li> <li>▪ Call Kevin Thompson (Arora) - discuss status of getting OH and other financial info to WSDOT</li> <li>▪ Call Linneth Riley (Sound Transit) - status of contract review and getting bio</li> <li>▪ Coordinate with w/ Thayer Rorabaugh and Dan Swensen - CM/GC position paper</li> <li>▪ Coordinate with Vicki Barron (TriMet) - CM/GC statutes in WA</li> <li>▪ Work on draft performance goals matrix</li> <li>▪ Call from Ted Aadland - discuss AGC open house</li> </ul>	8	
Thursday	8/5/2010	<ul style="list-style-type: none"> <li>▪ Coordinate with Fred Tharp/Bob Papp/Vicki Barron getting their input to open house questionnaire</li> <li>▪ Meet with Kevin Chisholm - discuss environmental materials for workshop; review sample format from 520</li> <li>▪ Review/respond to Naveen Chandra (ODOT) comments to project packaging guiding criteria</li> <li>▪ Work on workshop outline</li> <li>▪ Work on draft performance goals matrix</li> <li>▪ Coordinate with Steve Townsen and Paul Gribbon (City of Portland) - participation in workshop and outcomes</li> <li>▪ Meet with Vicki Barron (TriMet) - discuss CM/GC position paper and workshop</li> <li>▪ Call Ted Aadland - Discuss open house format/questionnaire</li> <li>▪ Call from Jim Cox - Discuss workshop and desired outcomes</li> </ul>	5.5	
Friday	8/6/2010	<ul style="list-style-type: none"> <li>▪ Meet with Lynn/Casey/Frank - discuss open house questionnaire</li> <li>▪ Call Kevin Thompson - discuss workshop</li> <li>▪ Discuss with Kevin Chisholm environmental materials for workshop</li> <li>▪ Call from Steve Townsen (City of Portland) - discuss workshop, roles</li> <li>▪ Work on draft performance goals matrix. Distribute for review.</li> <li>▪ Coordinate with Thayer Rorabaugh - project performance goals</li> </ul>	7.5	

**Total 28.5****0**

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**Weekly Timecard - Columbia River Crossing****Week Ending August 13, 2010**

Day		Description of work	Principal Hours	Admin-Supp Hours
Monday	8/9/2010	<ul style="list-style-type: none"> <li>▪ Call Vicente Harrison (NAMC) - discuss open house; send him project fact sheet</li> <li>▪ Discuss with Richard Brandman performance goals</li> <li>▪ Call from Ted Aadland - open house questionnaire</li> <li>▪ Call John Rakowitz (AGC Oregon) - confirm open house on Sept 9th</li> <li>▪ Call from Mandep Arora to discuss contract information required by WSDOT</li> <li>▪ Call Steve Siegle - discuss workshop materials</li> <li>▪ Review comments from Doug on the draft attributes of the Delivery Methods . Send him responses to comments</li> <li>▪ Consolidate comments to open house questionnaire. Send draft to Ted Aadland</li> </ul>	4	
Tuesday	8/10/2010	<ul style="list-style-type: none"> <li>▪ Attend Task Leads meeting</li> <li>▪ Meet w/ Steve Siegle - discuss workshop materials</li> <li>▪ Call from AGC's Mike Salsgiver - discuss open house</li> <li>▪ Call from Kevin Thompson (Arora)- discuss status of contract</li> <li>▪ Meet w/ Thayer Rorabaugh - discuss project performance goals</li> <li>▪ Meet w/ Casey and Devin- discuss workshop material</li> <li>▪ Coordinate w/ Frank on workshop material and staging videos</li> <li>▪ Consolidate review comments to CM/GC position paper</li> <li>▪ Meet with Rob Turton - discuss bridge presentation at workshop</li> </ul>	7.5	
Wednesday	8/11/2010	<ul style="list-style-type: none"> <li>▪ Call from Steve Siegle - discuss CRC cash flow timeline, workshop material</li> <li>▪ Call from Ted Aadland - discuss open house; schedule mtg to go over questionnaire</li> <li>▪ Meet w/ Ted Aadland - discuss open house questionnaire</li> <li>▪ Coordinate w/ Anne Pressentin open house and finalize questionnaire</li> <li>▪ Call Jerry Vanderwood (AGC Washington) - discuss open house</li> <li>▪ Discuss with Richard Brandman performance goals. Schedule meeting for week of Aug 16th.</li> <li>▪ Call Jim Cox (ODOT) - Discuss participation in open house and desired outcomes</li> <li>▪ Call Bruce Watts (TriMet) - discuss DBE data base/capacity</li> <li>▪ Coordinate with Steve Townsen (City of Portland) attendance at workshop, role, bio</li> </ul>	7.5	
Thursday	8/12/2010	<ul style="list-style-type: none"> <li>▪ Call from Jerry Vanderwood (AGC Washington) - discuss open house</li> <li>▪ Meet w/ Don Wagner - discuss CM/GC position paper</li> <li>▪ Coordinate with Scott Patterson - workshop role/bio</li> <li>▪ Coordinate with Bob Papp (ODOT) getting contractor data base for PI group</li> <li>▪ Coordinate w/ Anne Pressentin open house announcement and questionnaire</li> <li>▪ Coordinate w/ John McAvoy attendance at open house</li> <li>▪ Coordinate w/ Jeff Heilman and Steve Morrow workshop material and use of sections from FEIS</li> <li>▪ Work on workshop process</li> <li>▪ Coordinate w/ Mike Williams workshop material</li> </ul>	6.5	
Friday	8/13/2010	<ul style="list-style-type: none"> <li>▪ Call Bruce Watts (TriMet) - discuss DBE data base/capacity</li> <li>▪ Update delivery methods attributes summary</li> <li>▪ Work on workshop presentation and process</li> <li>▪ Consolidate attendees bios</li> </ul>	5.5	

**Total      31                      0**

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**Weekly Timecard - Columbia River Crossing****Week Ending August 20, 2010**

Day		Description of work	Principal Hours	Admin-Supp Hours
Monday	8/16/2010	<ul style="list-style-type: none"> <li>▪ Work on performance goals matrix</li> <li>▪ Coordinate with Fred Tharpe and Kevin Thompson getting their bios</li> <li>▪ Call Steve Morrow - discuss pulling information from FEIS</li> <li>▪ Coordinate w/ Anne Presentin - discuss AGC open house</li> <li>▪ Meet w/ Rob Turton - discuss workshop materials and presentation</li> <li>▪ Work on workshop presentation</li> </ul>	7	
Tuesday	8/17/2010	<ul style="list-style-type: none"> <li>▪ Meet with Derek Chisholm - discuss land use and env permits materials for workshop</li> <li>▪ Work on performance goals matrix</li> <li>▪ Work on workshop process</li> <li>▪ Call Jim Ruddell - discuss workshop</li> <li>▪ Coordinate w/ Fred Bullen - LRT design schedule assumptions</li> <li>▪ Coordinate w/ Doug on CM/GC position paper and presenting paper to David Dye on Aug 27th</li> <li>▪ Coordinate w/ Doug on adding Parsons's Rick Chapman</li> </ul>	7	
Wednesday	8/18/2010	<ul style="list-style-type: none"> <li>▪ Meet w/ Thayer Rorabaugh and Dan Swensen - discuss CM/GC position paper</li> <li>▪ Meet w/ Steve Walker - develop workshop process for day 1 [project packaging]</li> <li>▪ Follow up w/ Doug on adding Parsons's Rick Chapman</li> <li>▪ Work on performance goals matrix</li> <li>▪ Work on workshop presentation</li> </ul>	8	
Thursday	8/19/2010	<ul style="list-style-type: none"> <li>▪ Meet w/ Doug/Thayer/Richard/Frank/Casey/Witter - discuss performance goals and prepare draft matrix for Hayden Island</li> <li>▪ Meet w/ Anne Presentin/Doug/Lyn Wydler - discuss AGC open house</li> <li>▪ Meet w/ Doug - discuss workshop/attendees.</li> <li>▪ Meet with Heilman/Morrow/Chisholm - discuss land use and env permits materials for workshop. Review draft presentation</li> </ul>	8	
Friday	8/20/2010	<ul style="list-style-type: none"> <li>▪ Coordinate w/ Steve Siegle - cash flow timeline materials for workshop. Review/provide comments to draft presentation</li> <li>▪ Update performance goals matrix for Hayden Island</li> <li>▪ Coordinate with John Gillam naming a City of Portland representative to participate in performance goals meetings</li> <li>▪ Coordinate with Jason Tell/ Naveen Chandra naming a substitute to Brandman to participate in performance goals meetings</li> <li>▪ Coordinate with Steve Witter/Fred Tharpe/Jim Cox - prepare a listing of expertise in alternative delivery</li> <li>▪ Coordinate scheduling next performance goals meeting</li> </ul>	4.5	
<b>Total</b>			<b>34.5</b>	<b>0</b>

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**Weekly Timecard - Columbia River Crossing****Week Ending August 27, 2010**

Day		Description of work	Principal Hours	Admin-Supp Hours
Monday	8/23/2010	<ul style="list-style-type: none"> <li>▪ Call from Fred Tharp - discuss Sept workshop / materials to review. Follow up with e-mail.</li> <li>▪ Coordinate w/ John Gillam - participation in workshop and performance goals mtgs</li> <li>▪ Work on workshop presentation. Prepare owner (ODOT) expertise matrix.</li> <li>▪ Review display ad material prepared by PI staff</li> <li>▪ Work on performance goals matrix</li> </ul>	7	
Tuesday	8/24/2010	<ul style="list-style-type: none"> <li>▪ Meet w/ Anne Pressentin - finalize questionnaire to contractors</li> <li>▪ Work on workshop presentation</li> <li>▪ Call Naveen Chandra - discuss ODOT participation in performance goals meetings</li> <li>▪ Coordinate w/ Lynn and George on City of Portland's IGA. Prepare scope of work for city participation in workshop and performance goals mtgs</li> <li>▪ Coordinate w/ Kevin Thompson (Arora) and George on Arora's contract documents</li> <li>▪ Meet w/ Thayer/Frank/Casey/Witter - discuss performance goals and prepare draft matrix for Vancouver LRT</li> </ul>	8	
Wednesday	8/25/2010	<ul style="list-style-type: none"> <li>▪ Meet w/ Steve Walker - develop workshop process for day 2 [delivery methods selection]</li> <li>▪ Coordinate w/ Lynn and Carley- confirm open house date</li> <li>▪ Call Ted Aadland- confirm open house date; discuss questionnaire</li> <li>▪ Call from Naveen Chandra - discuss ODOT participation in performance goals meetings</li> <li>▪ Call John Gillam (COP) - discuss participation in Sept workshop and performance goals mtgs</li> <li>▪ Coordinate scheduling meetings for 8/31 and 9/7 to review performance goals</li> </ul>	8	
Thursday	8/26/2010	<ul style="list-style-type: none"> <li>▪ Call from Steve Walker - discuss workshop ground rules and guidelines</li> <li>▪ Coordinate w/ John McAvoy attendance by FHWA's Jeff Graham and get his bio</li> <li>▪ Finalize workshop attendee list</li> <li>▪ Prepare for 8/27 meeting with David Dye and others</li> <li>▪ Meet w/ Mike Williams - update on putting agreement/permit info for workshop</li> <li>▪ Meet w/ Lynn/Lyn/PI folks - finalize open house info and questionnaire</li> <li>▪ Meet w/ John Gillam/Teresa Boyle (COP) - discuss objectives of and participation in upcoming performance goals mtgs</li> <li>▪ Coordinate w/ Lynn/Casey - ROW material for workshop</li> </ul>	8	
Friday	8/27/2010	<ul style="list-style-type: none"> <li>▪ Participate in meeting w/ David Dye and others - present on -going project packaging work</li> <li>▪ Review final version of questionnaire</li> <li>▪ Work on workshop agenda</li> <li>▪ Work on workshop presentation</li> <li>▪ Prepare invoice billing for month of August</li> </ul>	4	3

**Total      35                      3**





Washington State  
Department of Transportation

**COPY**

**PAYMENT VOUCHER**

Acct Period **03/2011**

Voucher # **XV 441 004813**

Vendor No. **544902371**

Totals Ret.Total **\$0.00** N/P Total **\$0.00** Total **\$19,384.00**

Vendor: **CLAUDE T SAKR CONSULTING**

Address 1: **4323 SE TAGGART ST**

Address 2:

City, State, Zip: **PORTLAND**

**OR97209-1649**

**SCANNED**  
Date **9-7-10**  
Initial **RS**

Y/E Phase  Voucher Date **09/01/2010**

Status **AWAITING APPROVAL**

PAGE NUMBER: **1 OF 1**

Invoice				Reference		Retainage		
P. Auth	Date	Number	P. Agree	Order No.	Quantity	P/F	Type	Amount
	09/01/10	3-2010	10924AA 0		0.000			

Job No.	Work Op	Obj	Org	B/S Acct	Parcel	C. Section Equip No.	Revenue Source	Fund	Activity	Appr.	Agency	Disc. Type
XL3604	26	0112	JK01	4411 01		060101						
Estimated Accrual Document Ref #			Service Request No.	Location Code	N/P Amount			Total Amount			I/D	
								\$19,384.00				

Invoice				Reference		Retainage		
P. Auth	Date	Number	P. Agree	Order No.	Quantity	P/F	Type	Amount

Job No.	Work Op	Obj	Org	B/S Acct	Parcel	C. Section Equip No.	Revenue Source	Fund	Activity	Appr.	Agency	Disc. Type
Estimated Accrual Document Ref #			Service Request No.	Location Code	N/P Amount			Total Amount			I/D	

Invoice				Reference		Retainage		
P. Auth	Date	Number	P. Agree	Order No.	Quantity	P/F	Type	Amount

Job No.	Work Op	Obj	Org	B/S Acct	Parcel	C. Section Equip No.	Revenue Source	Fund	Activity	Appr.	Agency	Disc. Type
Estimated Accrual Document Ref #			Service Request No.	Location Code	N/P Amount			Total Amount			I/D	

(01) AUGUST WORK

User Name  
**RACHEL JOHNSON**

Received By *Rachel Johnson* Date **9-2-10**

Checked and Approved for Processing By \_\_\_\_\_ Date \_\_\_\_\_

Comments: \_\_\_\_\_  
Signature of Approving Authority *Lynn Rut* Date **9-7-10**

*KAP 9/2/10*